



# City of San Jose Police and Fire Department Retirement Plan

### Fourth Quarter 2011 Private Markets Review

May 17, 2012

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#### **Information Disclosure**

- NEPC, LLC uses, as its data source, the plan's fund manager and custodian bank or fund service company, and NEPC, LLC relies on those sources for all transactions, including capital calls, distributions, income/expense and reported values. While NEPC, LLC has exercised reasonable professional care in preparing this report, we cannot guarantee the accuracy of all source information contained within.
- The Investment Performance Analysis is provided as a management aid for the client's internal use only. Portfolio performance reported in the Investment Performance Analysis does not constitute a recommendation by NEPC, LLC.
- Information in this report on market indices and security characteristics is received from sources external to NEPC, LLC. While efforts are made to ensure that this external data is accurate, NEPC, LLC cannot accept responsibility for errors that may occur.

<sup>\*\*</sup>Siguler Guff DOF III and TCW/Crescent Mezzanine V are using estimated market values.



May 17, 2012

Board of Administration City of San Jose Police and Fire Department Retirement Plan 1737 North First Street San Jose, CA 95112

RE: Private Equity Strategy – 4th Quarter 2011

Dear Board of Administration Members:

We are pleased to present the December 31, 2011 Private Equity Report for the City of San Jose Police and Fire Department Retirement Plan ("the Plan"). The report provides a variety of performance analysis for the overall portfolio, as well as trailing performance, performance by lifecycle, vintage year and strategy.

The Plan's private markets portfolio experienced a positive quarter, having a nominal IRR of 2.50% for the quarter and 8.38% for the past year. The annualized IRR of the private markets portfolio since inception was 6.02% at quarter end. Since inception, the Total Value to Paid In multiple (current valuation plus cumulative distributions, divided by total capital calls) was 1.20.

The following table presents the status of the Plan's private markets portfolio as of December 31, 2011:

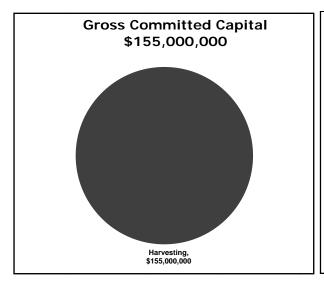
Commitment	Terminated Amount		Amount	Reported	Call	Distribution
	Commitments	Funded	Distributed	Value	Ratio	Ratio
\$155,000,000	\$0	\$122,556,620	\$27,024,300	\$121,076,552	79.07%	22.05%

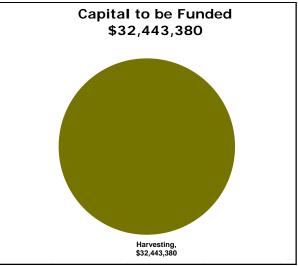
Unfunded Commitment	Market Exposure (Reported Value + Unfunded Commitment)	Total Fund Composite as of 12/31/2011	Private Markets Target	Reported Value as a % of Total Fund	Market Exposure as a % Total Fund
\$32,443,380	\$153,519,932	\$2,615,156,198	5%	4.63%	5.87%

Total Value	Total Value	Internal Rate of Return
(Reported Value + Distributions)	То	IRR, Since Inception
	Capital Call Ratio	(September 2005)
\$148,100,852	1.20	6.02%

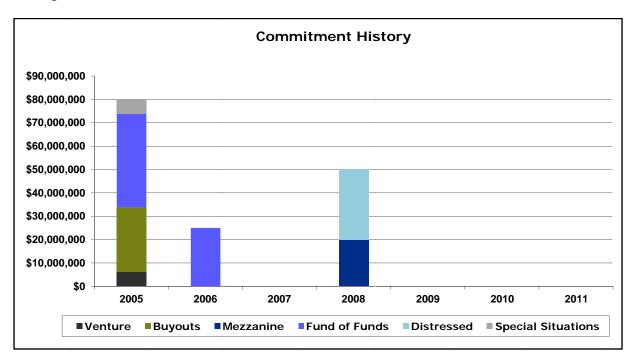


As of December 31, 2011, the Plan had net commitments totaling \$155.0 million to 9 private equity funds. The following charts illustrate the program's current life cycle.



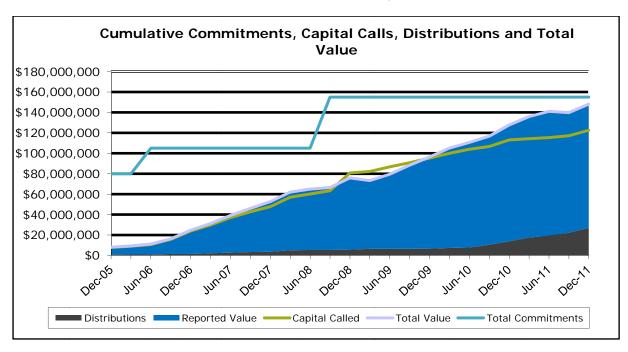


The following chart illustrates the commitment history of the Plan's private equity program through December 31, 2011:

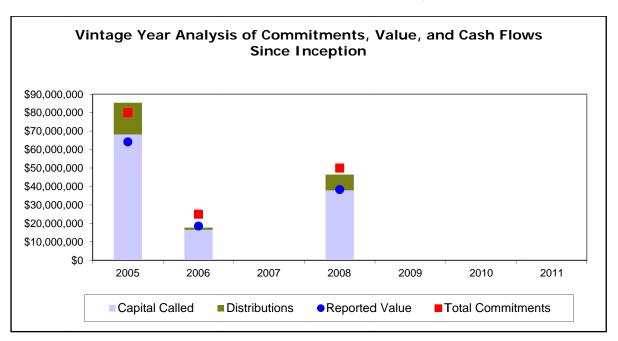




The following chart illustrates the Plan's cumulative commitment history, cumulative capital calls, cumulative distributions and reported value through December 31, 2011:



The following chart provides an analysis of the Plan's vintage year performance comparing the capital calls to the distributions and reported value through December 31, 2011:

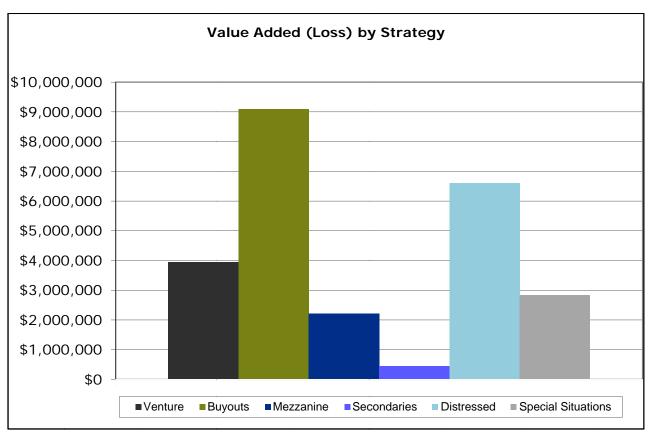




During the quarter-ended December 31, 2011, the Plan's private equity portfolio had capital calls from 4 funds and received distributions from 5 funds. The summary of the cash flows is as follows:

<b>Amount Funded</b>	Number of	Distributions	Number of	Net Cash/Stock
for the Quarter	Funds Calling	for the Quarter	Funds Making	Flows for the
	Capital		Distributions	Quarter
\$5,369,277	4	\$4,827,048	5	(\$542,229)

Since inception, the private equity program has gained \$25.13 million in value for the Plan. Venture has added \$3.95 million; Buyout has added \$9.09 million; Mezzanine has added \$2.20 million; Secondaries has added \$0.45; Distressed has added \$6.61 million; and Special Situations has added \$2.83 million.



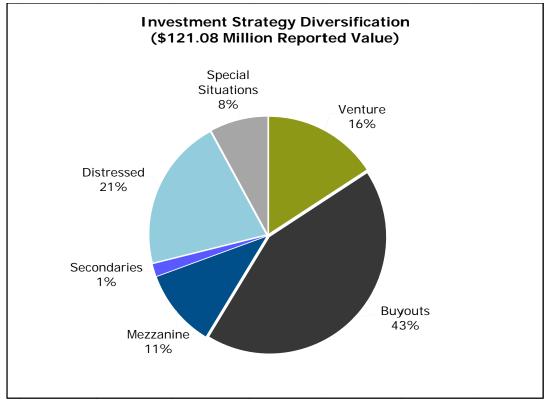
Fund of Fund breakdown: 57% Buyout; 28% Venture; 11% Special Situations and 4% Secondaries



The following table compares the recommended investment strategy allocation to the Plan's actual allocation using the reported value at quarter end.

Investment				Reported	Unfunded	Total
Strategy	Target	Min.	Max.	Value	Commitment	Exposure
Venture	20%	0%	40%	12.4%	3.5%	15.9%
<b>Growth Equity</b>	10%	0%	20%	-	-	-
Buyouts	20%	0%	40%	33.8%	8.0%	41.8%
Mezzanine	15%	10%	30%	8.5%	2.8%	11.3%
Secondaries	15%	10%	30%	1.3%	0.4%	1.7%
Distressed	15%	0%	30%	16.5%	5.1%	21.6%
Energy	5%	0%	10%	-	-	-
Opportunistic	0%	0%	10%	-	-	-
Special Situations	0%	0%	10%	6.3%	1.4%	7.6%
Totals	100%			78.9%	21.1%	100.0%
Variance due to rounding						
Fund of Fund breakdown: 5	7% Buyout; 28	3% Venture	; 11% Special S	Situations and 4% Secon	daries	

As of December 31, 2011 the 9 private equity funds in the Plan's portfolio were invested by market value in the following strategies:



Fund of Fund breakdown: 57% Buyout; 28% Venture; 11% Special Situations and 4% Secondaries



#### Private Equity Allocations – Status of Target Allocations for Vintage Year 2012

#### 2012 - Proposed Commitments of \$70 million:

- ➤ \$15 million to Emerging Markets Specialized Fund of Funds
- > \$20 million to Growth Equity
- > \$20 million to Mezzanine
- > \$15 million to Distressed or Secondaries

### SJP&F should maintain an active commitment pace in each vintage year going forward.

#### **Annual Meetings Scheduled by the Private Equity Managers**

- ➤ HarbourVest May 15 17; Boston, MA
- ➤ Siguler Guff May 22 23; New York, NY
- ➤ Pantheon November 6 8; Miami, FL

We thank you for the opportunity to work with the City of San Jose Police and Fire Department Retirement Plan and look forward to continued success in the future.

Best regards,

Daniel LeBeau Allan Martin Kevin Tatlow, CAIA

Consultant Partner Senior Consultant – Private Markets

#### San Jose Police and Fire Executive Summary IRR Performance Report

Investment	Vintage Year	Commitment	Qtr TD	YTD	1 Year	3 Year	5 Year In	ception
HarbourVest Partners VII Buyout	2005	15,000,000	4.58	10.03	10.03	10.31	1.72	1.43
HarbourVest Partners VIII Buyout Fund	2006	15,000,000	4.84	9.27	9.27	12.85	5.38	5.87
HarbourVest Partners VIII Venture	2006	10,000,000	3.32	17.46	17.46	11.88	8.16	8.00
Pantheon USA Fund VI, L.P.	2005	40,000,000	4.67	8.95	8.95	12.55	5.86	5.63
Portfolio Advisors Fund III, L.P. A - Buyout	2005	12,500,000	-5.58	10.32	10.32	11.81	4.66	4.37
Portfolio Advisors Fund III, L.P. B - Venture	2005	6,250,000	-2.20	12.98	12.98	6.69	3.64	3.79
Portfolio Advisors Fund III, L.P. C - Special Situ	2005	6,250,000	-2.17	10.98	10.98	11.38	5.61	7.15
Siguler Guff DOF III	2008	30,000,000	1.04	1.04	1.04	12.99	N/A	10.92
TCW/Crescent Mezzanine V, L.P.	2008	20,000,000	5.26	11.91	11.91	11.42	N/A	10.12
Total: San Jose Police and Fire	_	155,000,000	2.50	8.38	8.38	11.89	6.10	6.02

## San Jose Police and Fire Performance Analysis

	Commitment	Paid In Capital	Capital To Be Funded	Additional Fees	Cumulative Distributions	Valuation	Total Value	Net Benefit	Call Ratio	DPI Ratio	TVPI Ratio	IRR
9 Total Partnerships	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %

#### San Jose Police and Fire Performance Analysis

Partnership Name	Vintage Year	Commitment	Paid In Capital	Capital To Be Funded	Additional Fees	Cumulative Distributions	Valuation	Total Value	Net Benefit	Call Ratio	DPI Ratio	TVPI Ratio	IRR
1 HarbourVest Partners VII Buyout	2005	15,000,000	12,975,000	2,025,000	2,840	371,250	13,373,206	13,744,456	766,616	87 %	0.03	1.06	1.43 %
2 HarbourVest Partners VIII Buyout Func	2006	15,000,000	9,262,500	5,737,500	0	758,770	10,123,825	10,882,595	1,620,095	62 %	0.08	1.17	5.87 %
3 HarbourVest Partners VIII Venture	2006	10,000,000	7,250,000	2,750,000	0	446,119	8,441,751	8,887,870	1,637,870	73 %	0.06	1.23	8.00 %
4 Pantheon USA Fund VI, L.P.	2005	40,000,000	33,200,000	6,800,000	136,032	8,400,000	32,817,929	41,217,929	7,881,897	83 %	0.25	1.24	5.63 %
5 Portfolio Advisors Fund III, L.P. A - Bu	2005	12,500,000	11,000,000	1,500,000	0	3,698,521	9,279,859	12,978,380	1,978,380	88 %	0.34	1.18	4.37 %
6 Portfolio Advisors Fund III, L.P. B - Ve	2005	6,250,000	5,187,500	1,062,500	0	1,294,677	4,722,280	6,016,957	829,457	83 %	0.25	1.16	3.79 %
7 Portfolio Advisors Fund III, L.P. C - Sp	2005	6,250,000	5,812,500	437,500	0	3,457,248	3,963,773	7,421,021	1,608,521	93 %	0.59	1.28	7.15 %
8 Siguler Guff DOF III	2008	30,000,000	22,200,000	7,800,000	158,692	3,605,097	25,359,027	28,964,124	6,605,432	74 %	0.16	1.30	10.92 %
9 TCW/Crescent Mezzanine V, L.P.	2008	20,000,000	15,669,120	4,330,880	115,157	4,992,618	12,994,902	17,987,520	2,203,243	78 %	0.32	1.14	10.12 %
9 Total Partnerships	=	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %

#### San Jose Police and Fire Lifecycle Performance Analysis

Lifecycle	Commitment	Paid In Capital	Capital To Be Funded	Additional Fees	Cumulative Distributions	Adjusted Valuation	Total Value	Net Benefit	Call Ratio	DPI Ratio	TVPI Ratio	IRR
3 Harvesting Summary	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %
9 Total Partnerships	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %

#### San Jose Police and Fire Lifecycle Performance Analysis

Partnership Name	Vintage Year	Commitment	Paid In Capital	Capital To Be Funded	Additional Fees	Cumulative Distributions	Valuation	Total Value	Net Benefit	Call Ratio	DPI Ratio	TVPI Ratio	IRR
HarbourVest Partners VII Buyout	2005	15,000,000	12,975,000	2,025,000	2,840	371,250	13,373,206	13,744,456	766,616	87 %	0.03	1.06	1.43 %
2 HarbourVest Partners VIII Buyout Fun	2006	15,000,000	9,262,500	5,737,500	0	758,770	10,123,825	10,882,595	1,620,095	62 %	0.08	1.17	5.87 %
3 HarbourVest Partners VIII Venture	2006	10,000,000	7,250,000	2,750,000	0	446,119	8,441,751	8,887,870	1,637,870	73 %	0.06	1.23	8.00 %
4 Pantheon USA Fund VI, L.P.	2005	40,000,000	33,200,000	6,800,000	136,032	8,400,000	32,817,929	41,217,929	7,881,897	83 %	0.25	1.24	5.63 %
5 Portfolio Advisors Fund III, L.P. A - B	2005	12,500,000	11,000,000	1,500,000	0	3,698,521	9,279,859	12,978,380	1,978,380	88 %	0.34	1.18	4.37 %
6 Portfolio Advisors Fund III, L.P. B - Ve	2005	6,250,000	5,187,500	1,062,500	0	1,294,677	4,722,280	6,016,957	829,457	83 %	0.25	1.16	3.79 %
7 Portfolio Advisors Fund III, L.P. C - Sp	2005	6,250,000	5,812,500	437,500	0	3,457,248	3,963,773	7,421,021	1,608,521	93 %	0.59	1.28	7.15 %
8 Siguler Guff DOF III	2008	30,000,000	22,200,000	7,800,000	158,692	3,605,097	25,359,027	28,964,124	6,605,432	74 %	0.16	1.30	10.92 %
9 TCW/Crescent Mezzanine V, L.P.	2008	20,000,000	15,669,120	4,330,880	115,157	4,992,618	12,994,902	17,987,520	2,203,243	78 %	0.32	1.14	10.12 %
3 Harvesting Subtotal	<u>-</u>	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %
9 Total Partnerships	_	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %

## San Jose Police and Fire Vintage Year Performance Analysis

Vintage Year	Commitment	Paid In Capital	Capital To Be Funded	Additional Fees	Cumulative Distributions	Valuation	Total Value	Net Benefit	Call Ratio	DPI Ratio	TVPI Ratio	IRR
2005 Summary	80,000,000	68,175,000	11,825,000	138,872	17,221,696	64,157,047	81,378,743	13,064,871	85 %	0.25	1.19	4.62 %
2006 Summary	25,000,000	16,512,500	8,487,500	0	1,204,889	18,565,576	19,770,465	3,257,965	66 %	0.07	1.20	6.77 %
2008 Summary	50,000,000	37,869,120	12,130,880	273,849	8,597,715	38,353,929	46,951,644	8,808,675	76 %	0.23	1.23	10.71 %
9 Total Partnerships	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %

# San Jose Police and Fire Vintage Year Performance Analysis

	Vintage		Paid In	Capital To	Additional	Cumulative		Total	Net	Call	DPI	TVPI	
Partnership Name	Year	Commitment	Capital	Be Funded	Fees	Distributions	Valuation	Value	Benefit	Ratio	Ratio	Ratio	IRR
2005													
1 HarbourVest Partners VII Buyout	2005	15,000,000	12,975,000	2,025,000	2,840	371,250	13,373,206	13,744,456	766,616	87 %	0.03	1.06	1.43 %
2 Pantheon USA Fund VI, L.P.	2005	40,000,000	33,200,000	6,800,000	136,032	8,400,000	32,817,929	41,217,929	7,881,897	83 %	0.25	1.24	5.63 %
3 Portfolio Advisors Fund III, L.P. A - Bu	2005	12,500,000	11,000,000	1,500,000	0	3,698,521	9,279,859	12,978,380	1,978,380	88 %	0.34	1.18	4.37 %
4 Portfolio Advisors Fund III, L.P. B - Ve	2005	6,250,000	5,187,500	1,062,500	0	1,294,677	4,722,280	6,016,957	829,457	83 %	0.25	1.16	3.79 %
5 Portfolio Advisors Fund III, L.P. C - Sp	2005	6,250,000	5,812,500	437,500	0	3,457,248	3,963,773	7,421,021	1,608,521	93 %	0.59	1.28	7.15 %
2005 Subtotal		80,000,000	68,175,000	11,825,000	138,872	17,221,696	64,157,047	81,378,743	13,064,871	85 %	0.25	1.19	4.62 %
2006													
6 HarbourVest Partners VIII Buyout Func	2006	15,000,000	9,262,500	5,737,500	0	758,770	10,123,825	10,882,595	1,620,095	62 %	0.08	1.17	5.87 %
7 HarbourVest Partners VIII Venture	2006	10,000,000	7,250,000	2,750,000	0	446,119	8,441,751	8,887,870	1,637,870	73 %	0.06	1.23	8.00 %
2006 Subtotal		25,000,000	16,512,500	8,487,500	0	1,204,889	18,565,576	19,770,465	3,257,965	66 %	0.07	1.20	6.77 %
2008													
8 Siguler Guff DOF III	2008	30,000,000	22,200,000	7,800,000	158,692	3,605,097	25,359,027	28,964,124	6,605,432	74 %	0.16	1.30	10.92 %
9 TCW/Crescent Mezzanine V, L.P.	2008	20,000,000	15,669,120	4,330,880	115,157	4,992,618	12,994,902	17,987,520	2,203,243	78 %	0.32	1.14	10.12 %
2008 Subtotal		50,000,000	37,869,120	12,130,880	273,849	8,597,715	38,353,929	46,951,644	8,808,675	76 %	0.23	1.23	10.71 %
9 Total Partnerships		155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %

#### San Jose Police and Fire Investment Strategy Performance Analysis

Investment Strategy	Commitment	Paid In Capital	Capital To Be Funded	Additional Fees	Cumulative Distributions	Valuation	Total Value	Net Benefit	Call Ratio	DPI Ratio	TVPI Ratio	IRR
100 Venture Summary	6,250,000	5,187,500	1,062,500	0	1,294,677	4,722,280	6,016,957	829,457	83 %	0.25	1.16	3.79 %
120 Buyouts Summary	27,500,000	23,975,000	3,525,000	2,840	4,069,771	22,653,065	26,722,836	2,744,996	87 %	0.17	1.11	2.78 %
130 Mezzanine Summary	20,000,000	15,669,120	4,330,880	115,157	4,992,618	12,994,902	17,987,520	2,203,243	78 %	0.32	1.14	10.12 %
150 Distressed Summary	30,000,000	22,200,000	7,800,000	158,692	3,605,097	25,359,027	28,964,124	6,605,432	74 %	0.16	1.30	10.92 %
160 Special Situations Summary	6,250,000	5,812,500	437,500	0	3,457,248	3,963,773	7,421,021	1,608,521	93 %	0.59	1.28	7.15 %
170 Fund of Funds Summary	65,000,000	49,712,500	15,287,500	136,032	9,604,889	51,383,505	60,988,394	11,139,862	76 %	0.19	1.22	5.92 %
9 Total Partnerships	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %

#### San Jose Police and Fire Investment Strategy Performance Analysis

Partnership Name	Vintage Year	Commitment	Paid In Capital	Capital To Be Funded	Additional Fees	Cumulative Distributions	Valuation	Total Value	Net Benefit	Call Ratio	DPI Ratio	TVPI Ratio	IRR
100 Venture 1 Portfolio Advisors Fund III, L.P. B - Ve	2005	6,250,000	5,187,500	1,062,500	0	1,294,677	4,722,280	6,016,957	829,457	83 %	0.25	1.16	3.79 %
100 Venture Subtotal	_	6,250,000	5,187,500	1,062,500	0	1,294,677	4,722,280	6,016,957	829,457	83 %	0.25	1.16	3.79 %
120 Buyouts													
HarbourVest Partners VII Buyout	2005	15,000,000	12,975,000	2,025,000	2,840	371,250	13,373,206	13,744,456	766,616	87 %	0.03	1.06	1.43 %
2 Portfolio Advisors Fund III, L.P. A - Bu	2005	12,500,000	11,000,000	1,500,000	0	3,698,521	9,279,859	12,978,380	1,978,380	88 %	0.34	1.18	4.37 %
120 Buyouts Subtotal	_	27,500,000	23,975,000	3,525,000	2,840	4,069,771	22,653,065	26,722,836	2,744,996	87 %	0.17	1.11	2.78 %
130 Mezzanine													
1 TCW/Crescent Mezzanine V, L.P.	2008	20,000,000	15,669,120	4,330,880	115,157	4,992,618	12,994,902	17,987,520	2,203,243	78 %	0.32	1.14	10.12 %
130 Mezzanine Subtotal	_	20,000,000	15,669,120	4,330,880	115,157	4,992,618	12,994,902	17,987,520	2,203,243	78 %	0.32	1.14	10.12 %
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1 Siguler Guff DOF III	2008	30,000,000	22,200,000	7,800,000	158,692	3,605,097	25,359,027	28,964,124	6,605,432	74 %	0.16	1.30	10.92 %
150 Distressed Subtotal	_	30,000,000	22,200,000	7,800,000	158,692	3,605,097	25,359,027	28,964,124	6,605,432	74 %	0.16	1.30	10.92 %
160 Special Situations													
1 Portfolio Advisors Fund III, L.P. C - Sp	2005	6,250,000	5,812,500	437,500	0	3,457,248	3,963,773	7,421,021	1,608,521	93 %	0.59	1.28	7.15 %
160 Special Situations Subtotal	_	6,250,000	5,812,500	437,500	0	3,457,248	3,963,773	7,421,021	1,608,521	93 %	0.59	1.28	7.15 %
170 Fund of Funds													
HarbourVest Partners VIII Buyout Func	2006	15,000,000	9,262,500	5,737,500	0	758,770	10,123,825	10,882,595	1,620,095	62 %	0.08	1.17	5.87 %
2 HarbourVest Partners VIII Venture	2006	10,000,000	7,250,000	2,750,000	0	446,119	8,441,751	8,887,870	1,637,870	73 %	0.06	1.23	8.00 %
3 Pantheon USA Fund VI, L.P.	2005	40,000,000	33,200,000	6,800,000	136,032	8,400,000	32,817,929	41,217,929	7,881,897	83 %	0.25	1.24	5.63 %
170 Fund of Funds Subtotal	_	65,000,000	49,712,500	15,287,500	136,032	9,604,889	51,383,505	60,988,394	11,139,862	76 %	0.19	1.22	5.92 %
	_												
9 Total Partnerships	_	155,000,000	122,556,620	32,443,380	412,721	27,024,300	121,076,552	148,100,852	25,131,511	79 %	0.22	1.20	6.02 %

#### San Jose Police and Fire Transaction Summary

10/1/2011 - 12/31/2011

Date	Funding	Additional Fees Cash	Net Cash Stock Flow
Harbard Parks and Will Broom From			
HarbourVest Partners VIII Buyout Fund	1	055 000 00	055.000.00
11/21/2011 12/1/2011	525,000.00	255,286.00	-255,286.00 269,714.00
Total: HarbourVest Partners VIII Buyou			200,7 14.00
,	525,000.00	255,286.00	269,714.00
-			
HarbourVest Partners VIII Venture			
12/23/2011 12/23/2011	200,000.00	47,970.00	-47,970.00 152,030.00
Total: HarbourVest Partners VIII Ventu	•		152,030.00
Total. Harbourvest Farthers viii ventt	200,000.00	47,970.00	152,030.00
<del>-</del>	200,000.00	41,010.00	102,000.00
Pantheon USA Fund VI, L.P.			
10/21/2011		2,200,000.00	-2,200,000.00
10/21/2011	2,000,000.00	400,000,00	-200,000.00
12/20/2011  Total: Pantheon USA Fund VI, L.P.		400,000.00	-600,000.00
Total. Failtheon USA Fund VI, L.F.	2,000,000.00	2,600,000.00	-600,000.00
-	2,000,000.00	2,000,000.00	-000,000.00
Simular Cuff DOF III			
Siguler Guff DOF III			
12/30/2011		7,500.00	-7,500.00
Total: Siguler Guff DOF III		7.500.00	T 500 00
-		7,500.00	-7,500.00
TCW/Crescent Mezzanine V, L.P.			
10/27/2011	727,985.00		727,985.00
12/31/2011	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,916,292.00	-1,188,307.00
12/31/2011	1,916,292.00		727,985.00
Total: TCW/Crescent Mezzanine V, L.P			
-	2,644,277.00	1,916,292.00	727,985.00
Total: San Jose Police and Fire			
-	5,369,277.00	4,827,048.00	542,229.00
Total:	5,369,277.00	4,827,048.00	542,229.00
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